

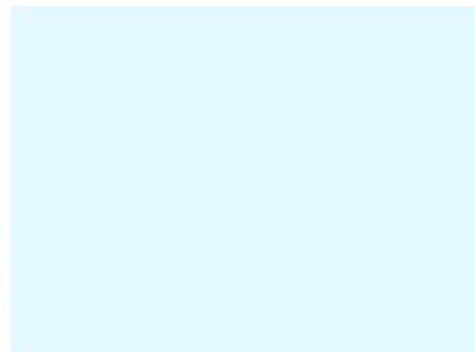
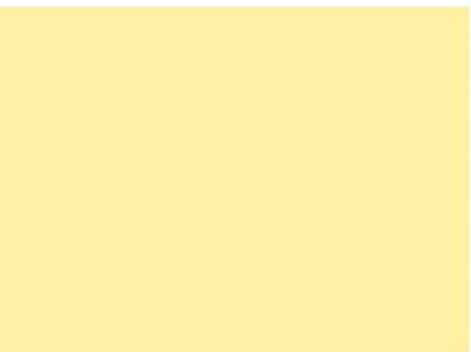
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Department of  
**Financial Services**



# 2013 Chairman's Proposed Budget



**November 27, 2012**

# Agenda

1	2	3	4	5	6	7
<b>What's Occurred to this Point</b>	<b>2013 Budget Factors and Approach</b>	<b>2013 Budget View by Fund</b>	<b>Estimated Millage Rate</b>	<b>Capital Improvement Program Review</b>	<b>Proposed 2013 Budget Summary</b>	<b>Upcoming 2013 Budget Milestone Dates</b>



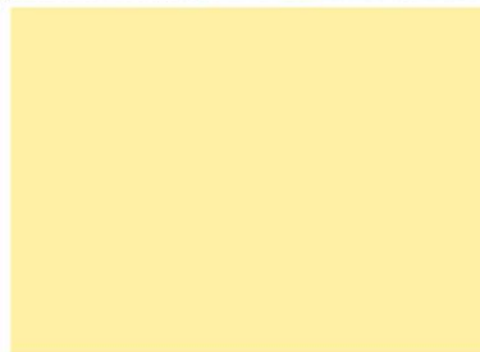
# 2013 Budget Process to Date

- Board Strategic Planning Session
- Budget Kickoff
- Business Plan Presentations
- Formulation of Chairman's Review Committee Recommendations
- Chairman's 2013 Proposed Budget



# 2013 Chairman's Review Team

- Houston Bass
- Mark Brock
- David Crews
- Lois Love
- Marian Lucia
- Herman Pennamon



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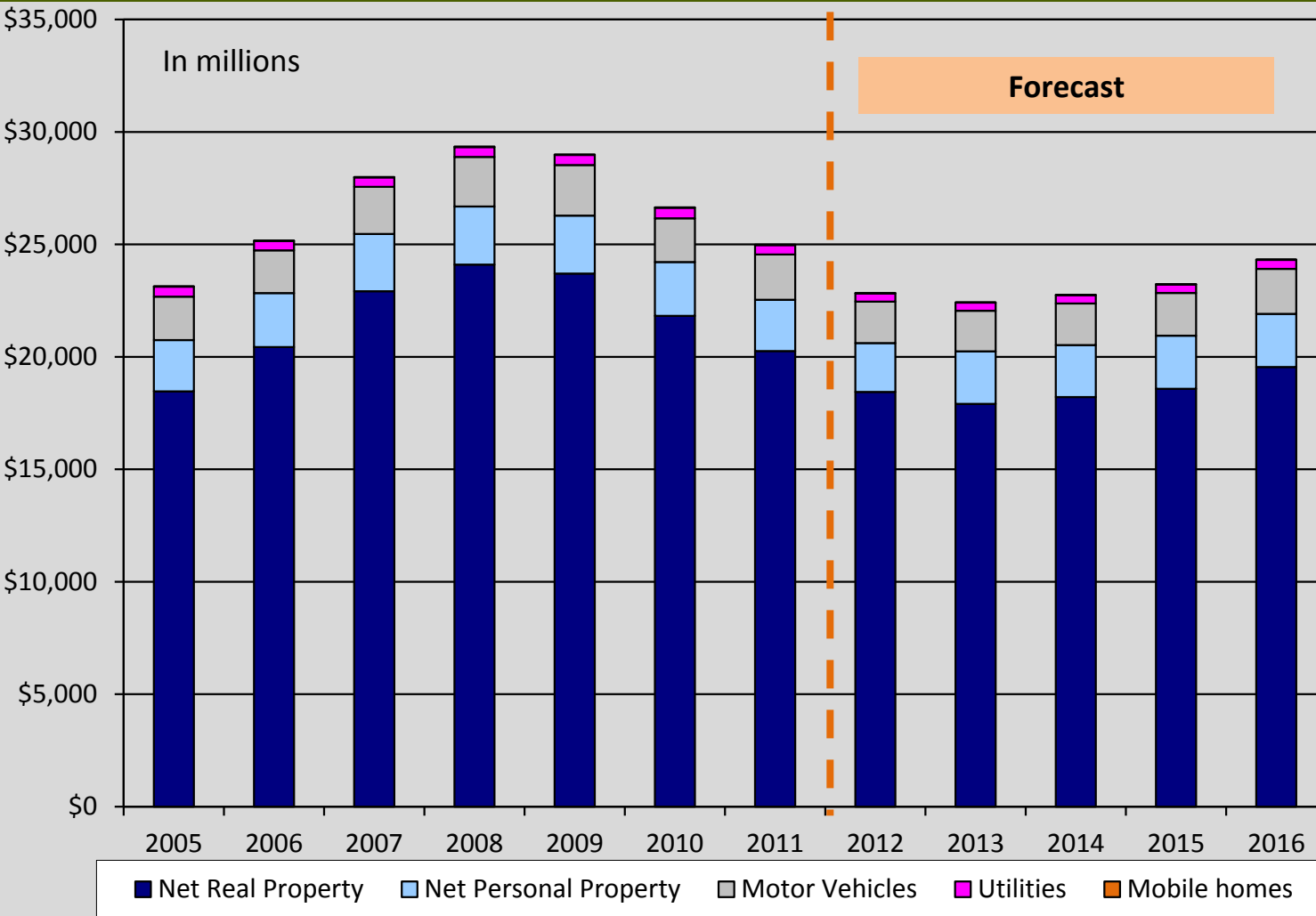


# Factors Influencing the 2013 Budget

- Continuing Reduction in Tax Digest
- Creation of Service Districts
- Legislative Changes
- Creation of Peachtree Corners



# County M&O Digest



Since 2008,  
25% decline in  
tax digest

Equates to a  
\$274 million  
loss in property  
tax revenues

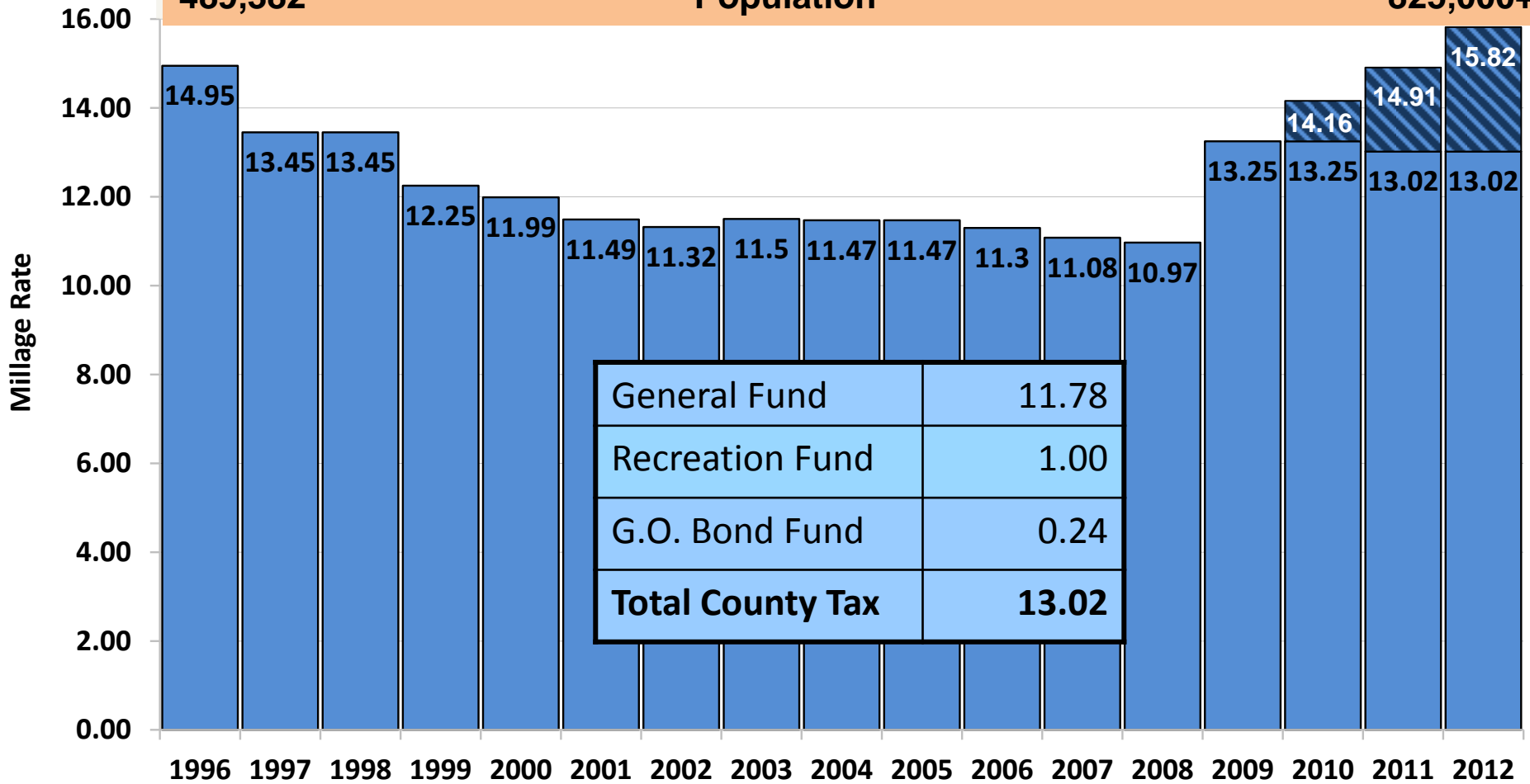
2012 digest  
same level as  
2005

# History of Millage Rate

489,382

Population

825,000+



# Court Order Millage Rate

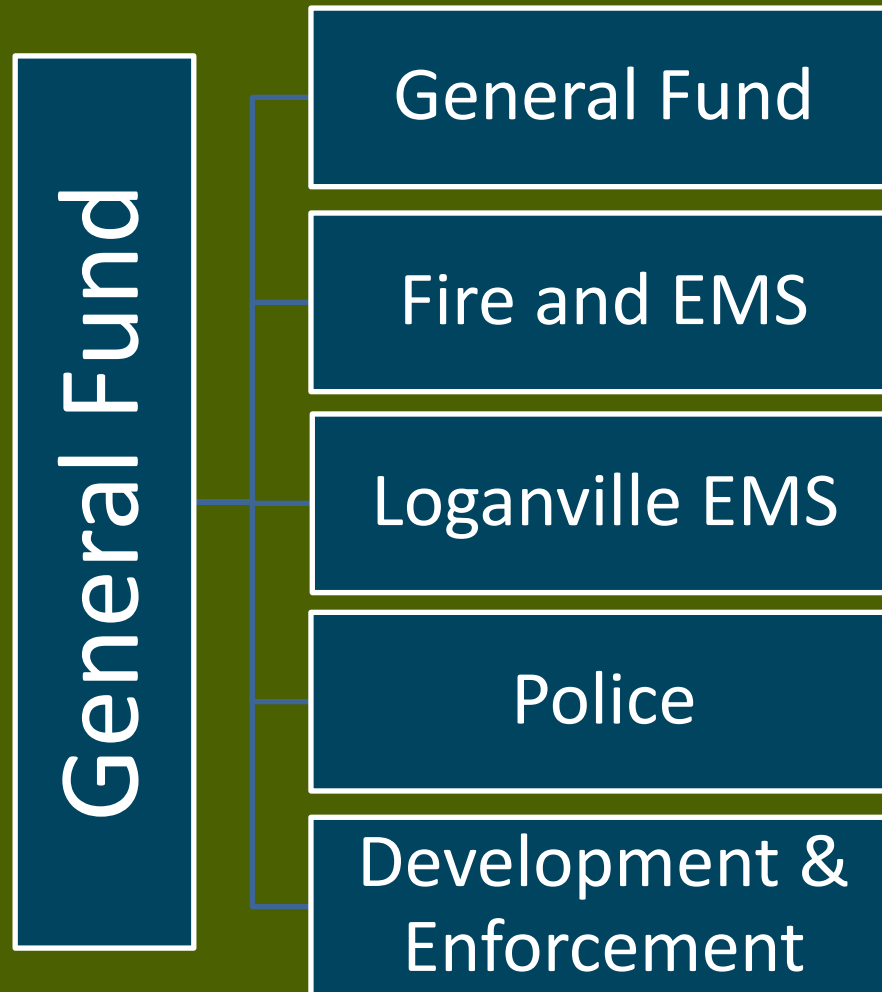
Taxing Authority	Court Order Millage Rate
General	2.62 – 2.69
Fire District	2.88 – 2.95
<b>EMS District</b>	0.14 – 0.21
Police District	2.93 – 3.00
Development & Enforcement	0.32 – 0.39
<b>County-wide</b>	3.22 – 3.29
<b>County Admin</b>	2.43 – 2.50
<b>Transportation</b>	0.66 – 0.73
<b>Transit</b>	0.17 – 0.24
Recreation	1.00
G.O. Bond	0.24
<b>Total</b>	<b>16.61 – 17.24</b>



These figures represent estimates



# Special Service Districts



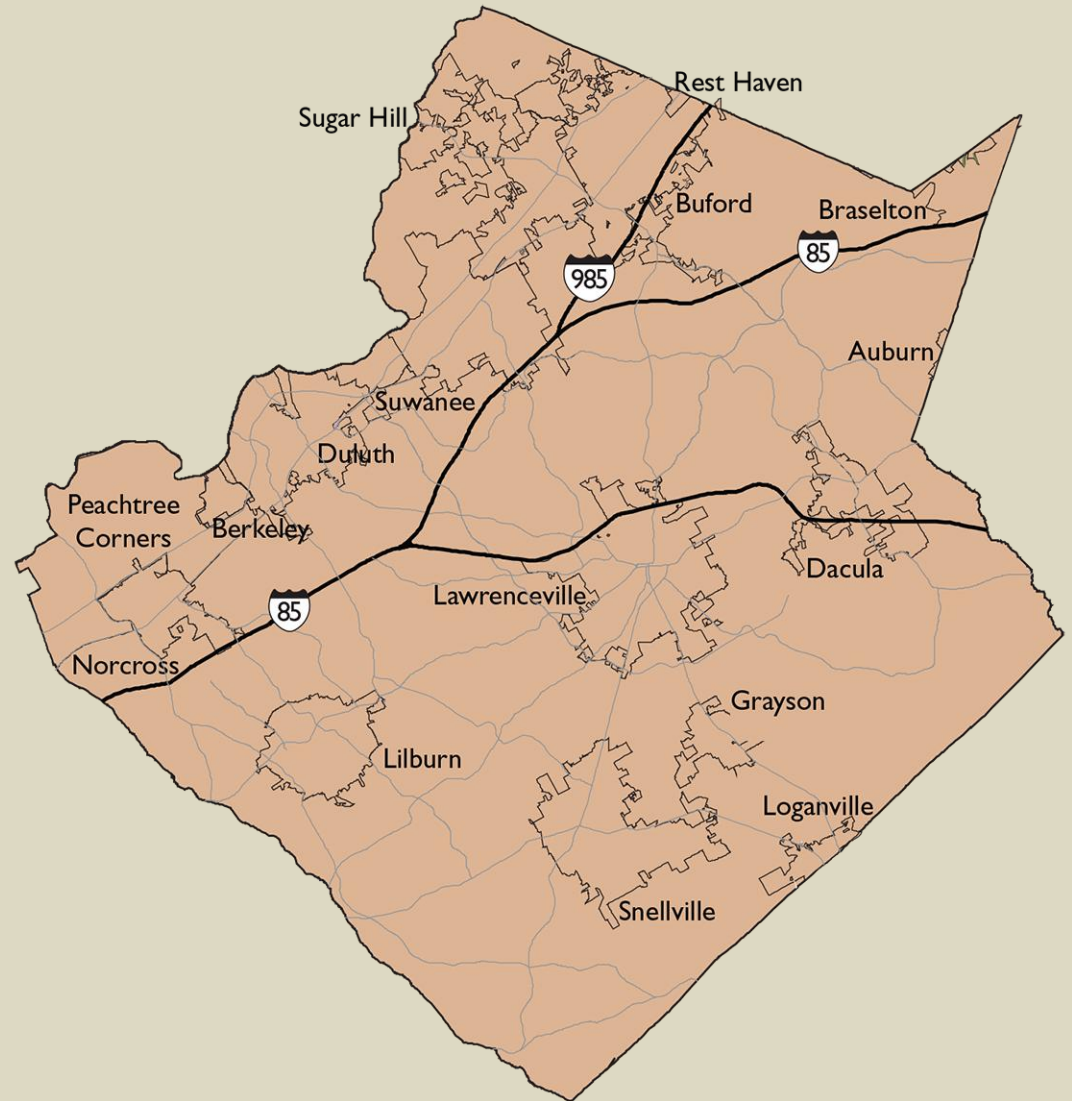
# Countywide Service / General Fund

❖ -1.9% Digest  
Reduction  
Value Loss:  
**-\$437,621,140**

Revenue Loss:  
**-\$3,238,396**

❖ District Digest  
Reduction

Value Loss:  
**-\$0**  
Revenue Loss:  
**-\$0**



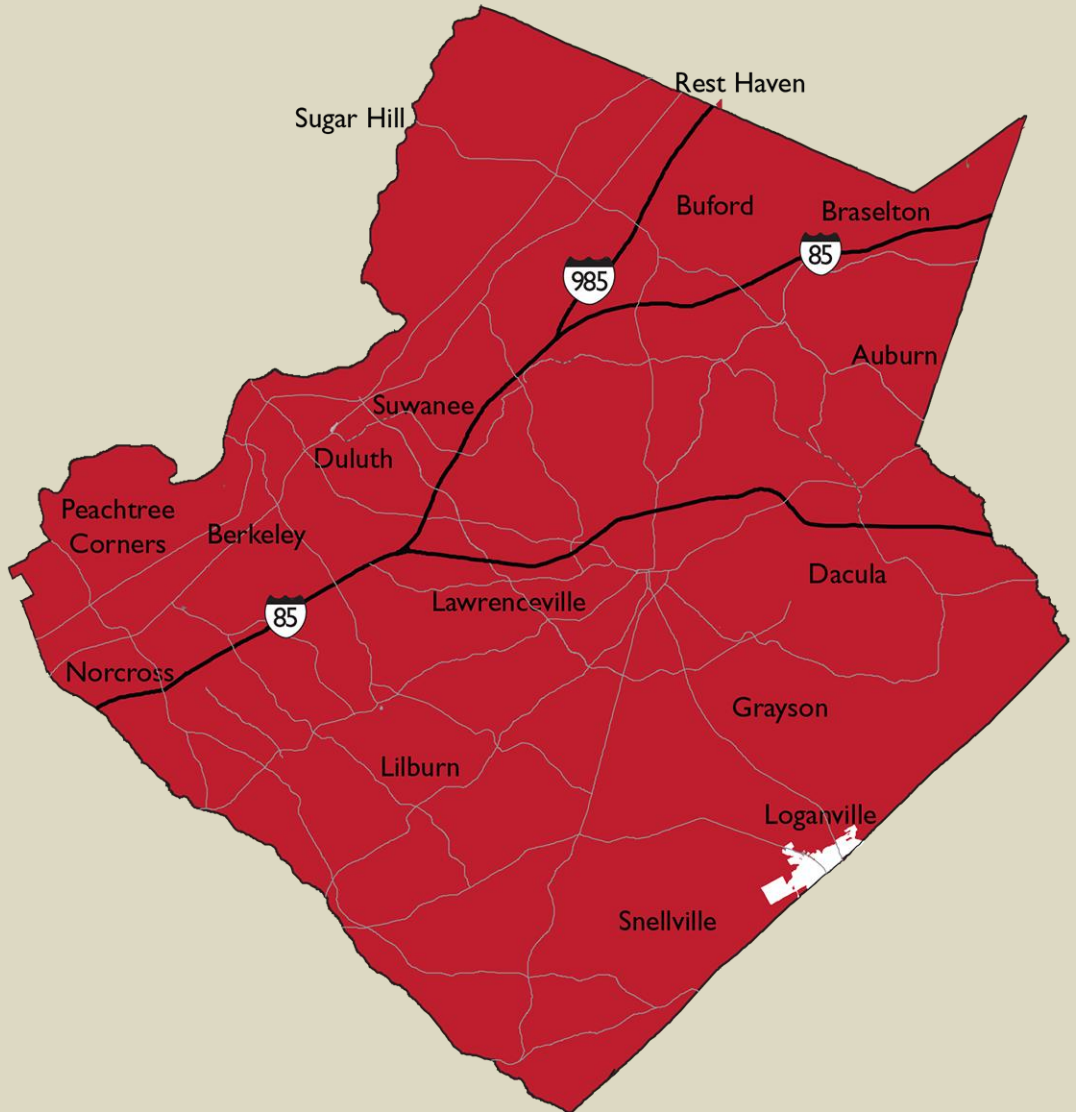
# Fire and EMS Service District

❖ -1.9% Digest Reduction  
Value Loss:  
**-\$436,119,822**

Revenue Loss:  
**-\$1,395,583**

❖ District Digest Reduction

Value Loss:  
**-\$76,850,965**  
Revenue Loss:  
**-\$245,923**



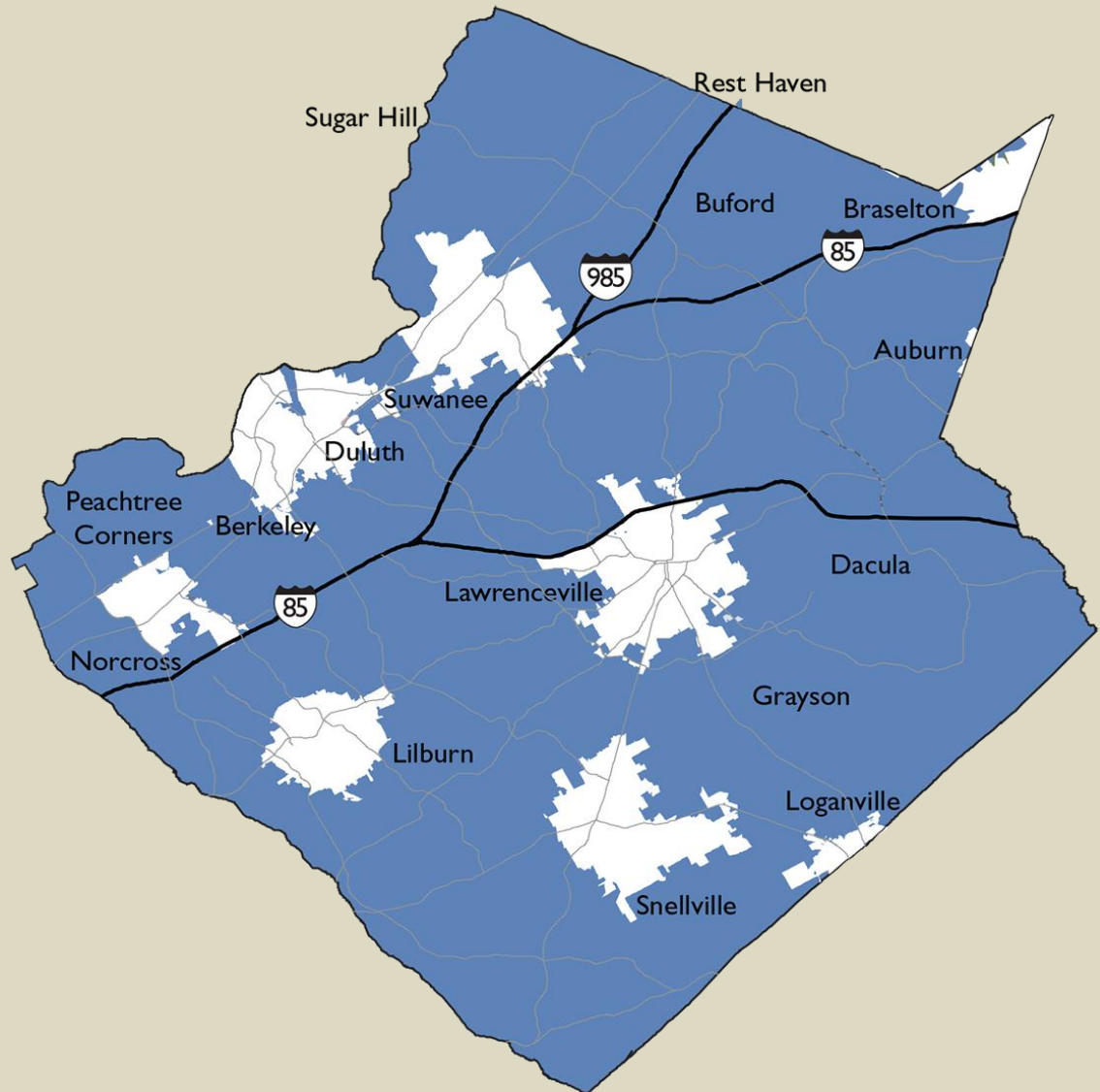
# Police Service District

❖ -1.9% Digest Reduction  
Value Loss:  
**-\$359,740,670**

Revenue Loss:  
**-\$575,585**

❖ District Digest Reduction  
Value Loss:  
**-\$3,986,623,096**

Revenue Loss:  
**-\$6,378,597**



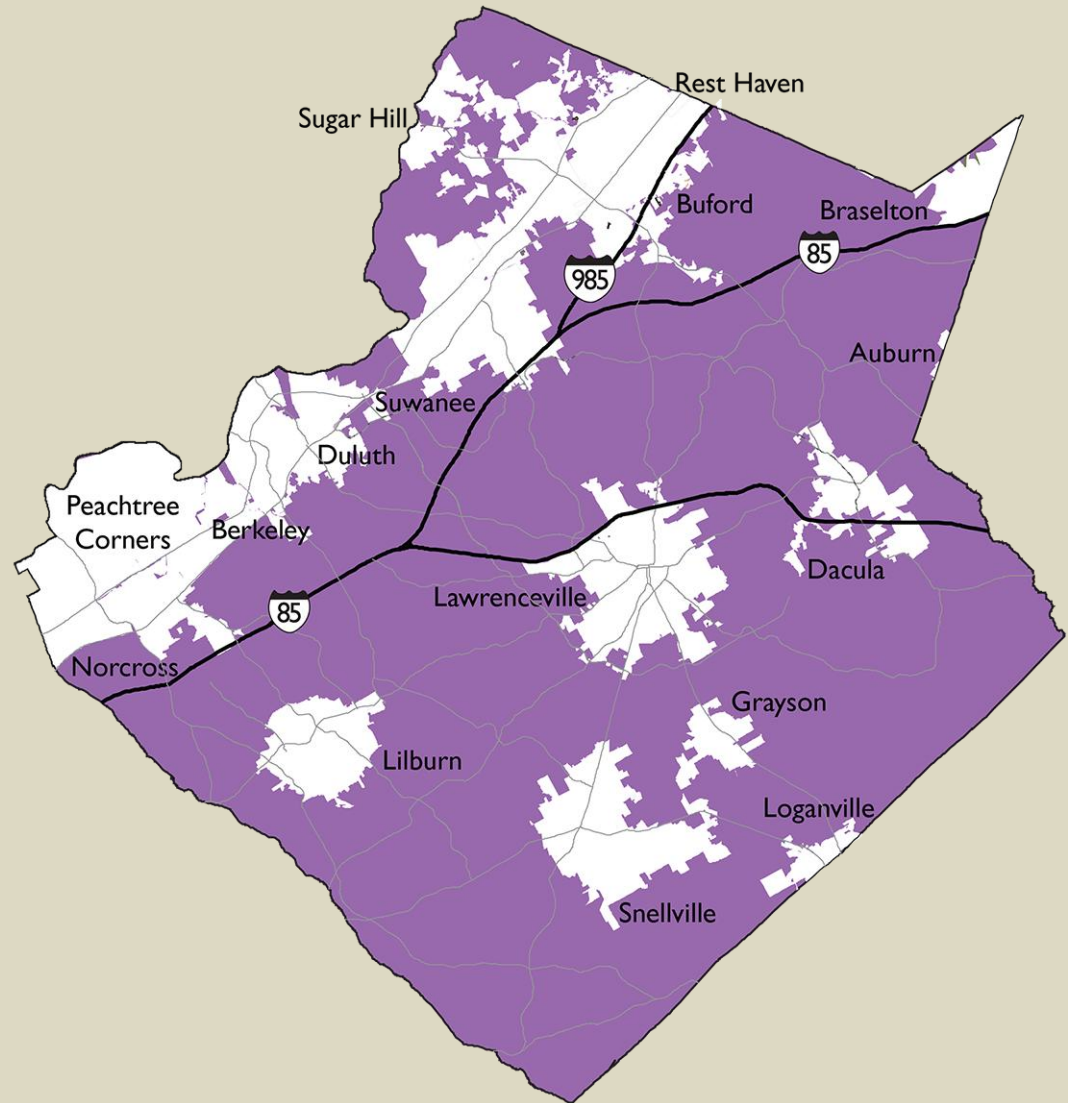
# Development & Enforcement Service District

❖ -1.9% Digest  
Reduction  
Value Loss:  
**-\$333,941,936**

Revenue Loss:  
**-\$120,219**

❖ District Digest  
Reduction  
Value Loss:  
**-\$5,307,234,394**

Revenue Loss:  
**-\$1,910,604**



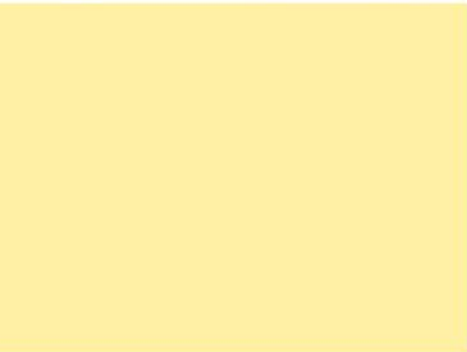
# Summary of Decision Packages

Department/Agency	Amount Requested
Fire and Emergency Services	\$2,815,686
Tax Commissioner	1,234,526
Human Resources	707,400
Financial Services - Tax Assessor	525,000
District Attorney	524,291
Probate Court	377,202
Police	199,302
Sheriff	126,000
Solicitor General	118,772
Department of Family & Children Services	100,000
Clerk of Court	98,370
Juvenile Court	(264,995)
Other Request	<u>247,709</u>
<b>Total Request</b>	<b>\$6,809,263</b>
Included in 2013 Budget	\$1,606,340
Implementation of new legislation	\$1,263,912





# 2013 Revenue Impact of Peachtree Corners



General Fund	
Intangible Recording Tax	\$50,124
Police Fund	
Occupation Tax	\$1,600,978
Business License General	\$73,040
Alcoholic Beverage License Fees	\$292,720
Mixed Drink Excise Tax	<u>\$33,570</u>
Total Police Fund	\$2,000,308
Capital Revenue	
PEG	<u>\$6,165</u>
<b>TOTAL 2013 IMPACT</b>	<b>\$2,056,597</b>

**FUTURE YEARS IMPACT COULD EXCEED \$14 MILLION**



# 2013 Budget Approach

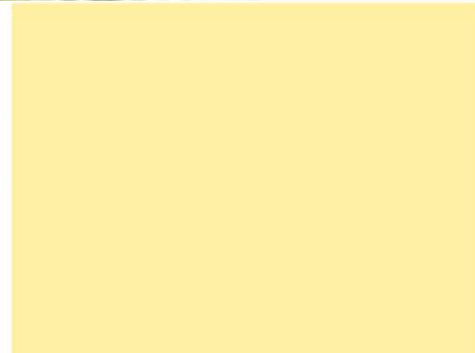
- Establish budget for new service districts
- Comprehensive five year financial review
- Maintain three months reserve
- Maintain balanced budget
- No employee pay increases
- Continue 90-day vacancy policy
- New initiatives are based on legislative changes







# FUND REVIEW





# Fund Highlights

- Recreation
- Water and Sewer
- Airport
- Storm Water
- Solid Waste
- Transit
- Group Self Insurance
- G.O. Bond Detention Center
- Special Use Funds



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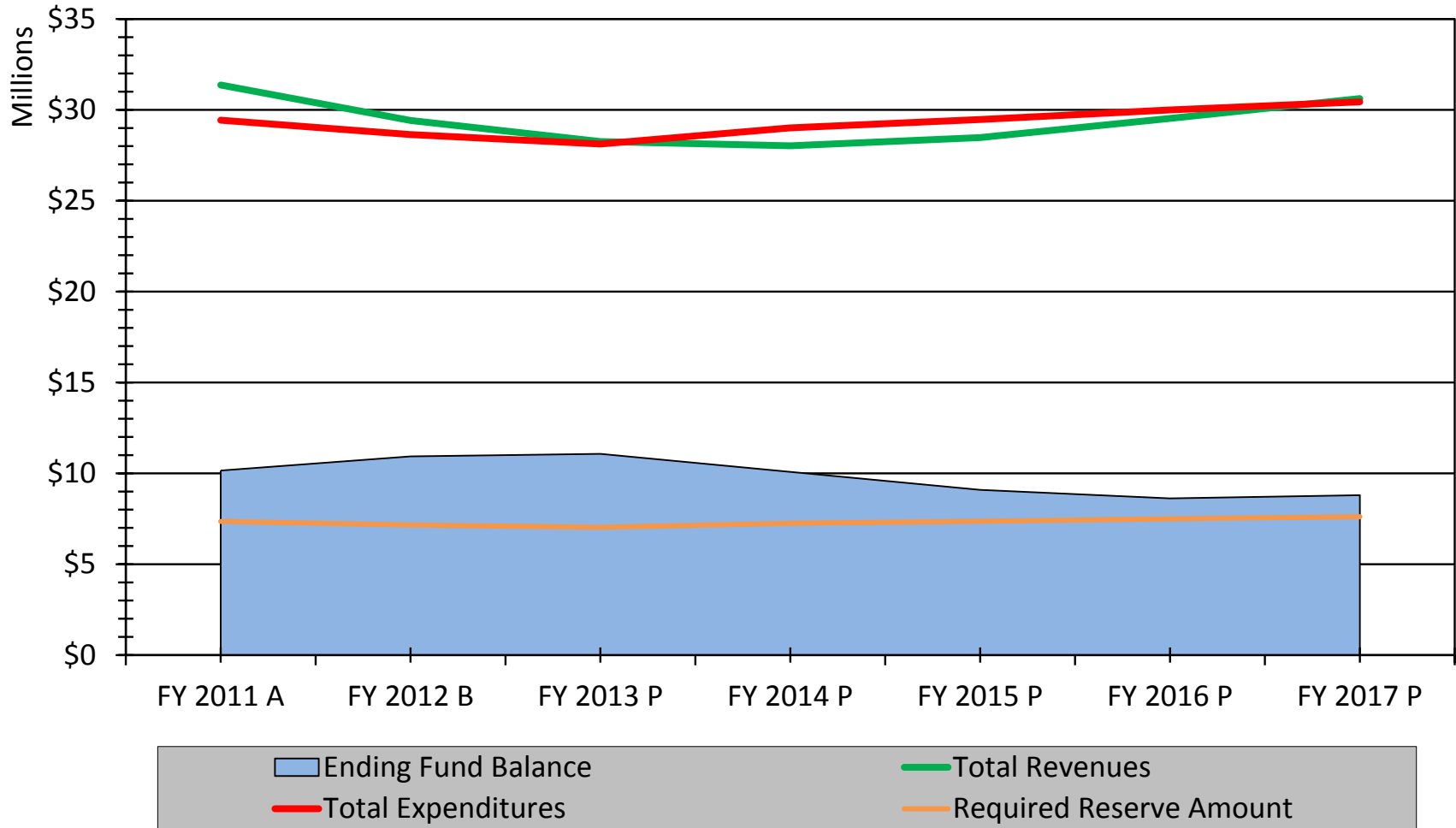


# Recreation Fund Overview

- Millage rate capped at 1 mill
- Reduction in tax digest
- Reduction in millage rate
- Reduction in contribution to capital



# Recreation Fund



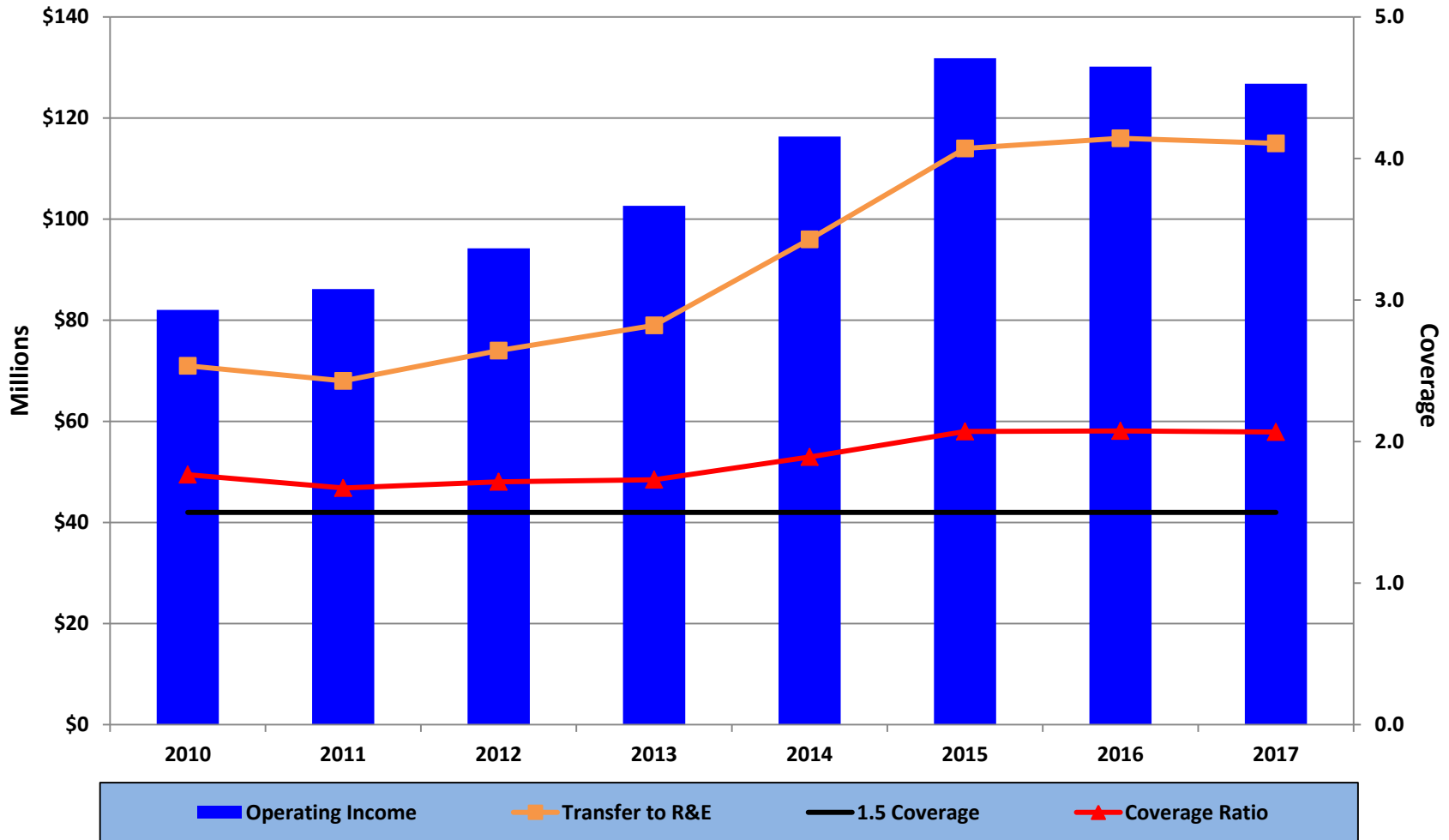


# Water & Sewer Fund Overview

- Review of operational plan ongoing
- Maintains coverage ratios for bond covenants and lease agreements
- Debt related expenses increased
- No additional service enhancements



# Water and Sewer Fund Forecast



# Streetlight Fund Overview



- Last fee increase was in 2001
- Current rates are not sustainable
- Major Power Companies:
  - Georgia Power
  - Jackson EMC
  - Sawnee EMC
  - Walton EMC
  - City of Buford
  - City of Norcross
  - City of Lawrenceville
- 98% of expenditures are for utility costs

# Proposed Rate Structure

Type	Current Rate	Proposed Rate Increase	Proposed New Rate
UR - Residential Underground	\$0.45	\$0.05	\$0.50
RR - Residential Overhead	\$0.35	\$0.05	\$0.40
1	\$0.50	\$0.05	\$0.55
2	\$0.75	\$0.10	\$0.85
3	\$1.00	\$0.10	\$1.10
4	\$1.50	\$0.15	\$1.65
5	\$2.00	\$0.20	\$2.20
6	\$2.50	\$0.25	\$2.75

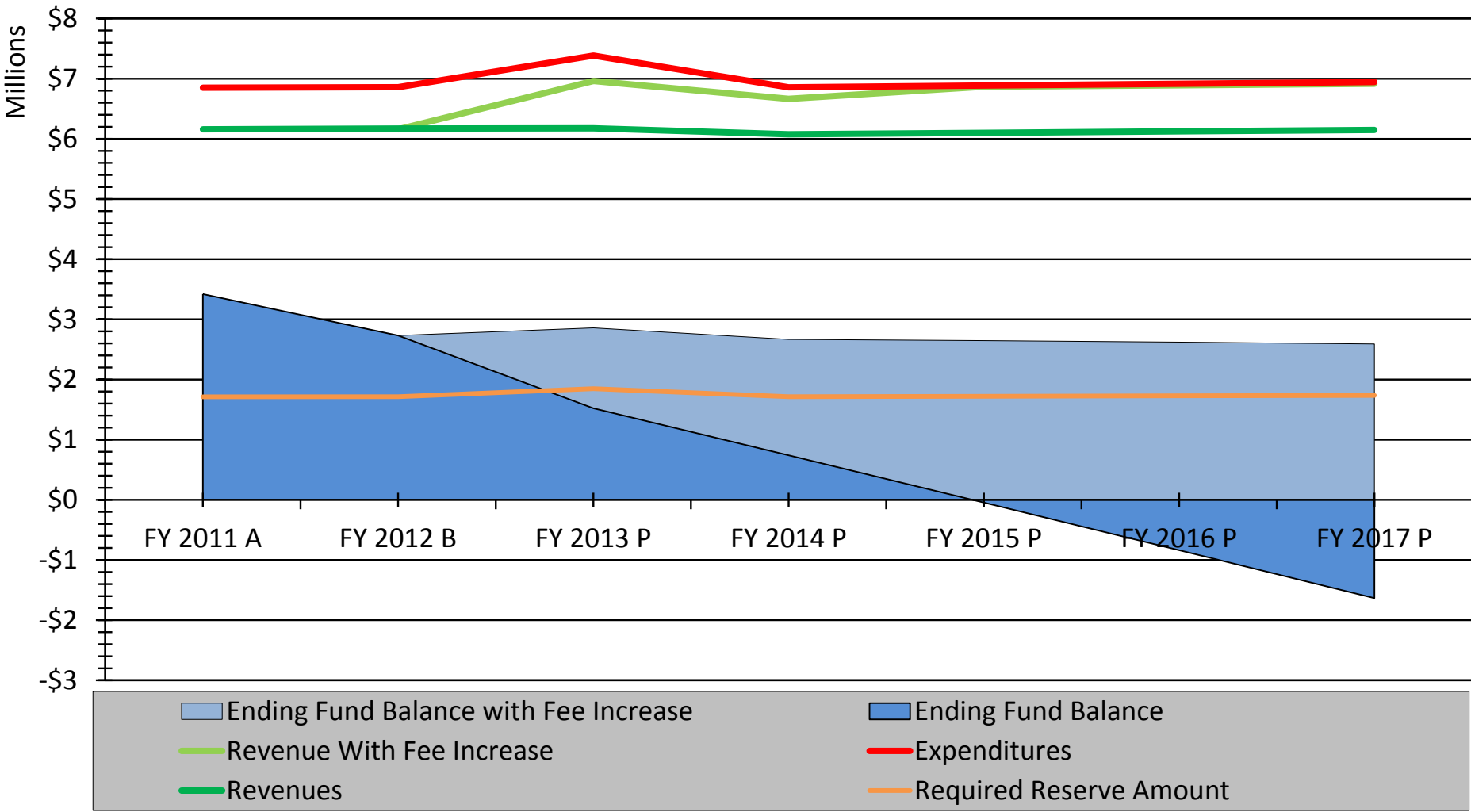


# Annual Rate Increase Impact

2013 Average Annual Increase Per Residential Streetlight Bill Per Resident (Underground)	\$4.50
--	--------

2013 Average Annual Increase Per Residential Streetlight Bill Per Resident (Overhead)	\$5.38
---	--------

# Street Lighting Fund Forecast



# E911 Fund Overview



- Impacted by Service Delivery Settlement [2012 Budget - \$2.9 million]
- Current rates are not sustainable
- Increase to State allowed maximum
- Comparable with other Metro Counties



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# Our existing rate structure

Fee Type	2012 Rate	Proposed Rate 1/1/2013	Proposed Rate 1/1/2015	Allowed Under O.C.G.A.	% Of Fund Revenue
Wire Line	\$1.30	\$1.40	\$1.50	\$1.50	29%
Wireless	\$1.00	\$1.25	\$1.50	\$1.50	57%
Voice Over Internet Protocol	\$1.30	\$1.40	\$1.50	\$1.50	6%
Prepaid	\$0.75	\$0.75	\$0.75	\$0.75	7%

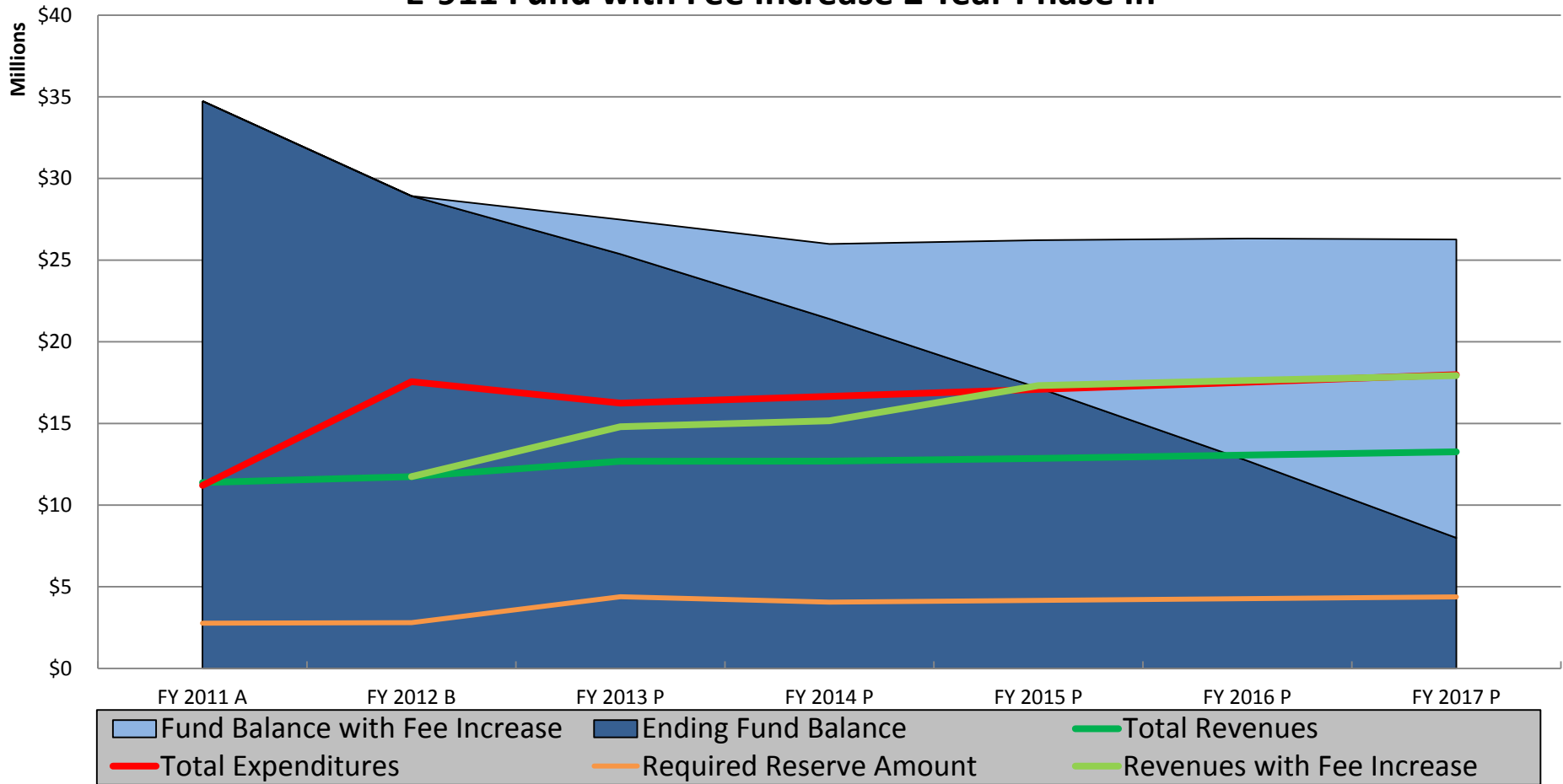
# Comparable rate structures

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Jurisdiction	Type	Rate	GC Proposed Rate (after 1/1/2015)	Difference
Cobb	Wired	\$1.50	\$1.50	\$ -
	Wireless	\$1.00	\$1.50	\$ 0.50
	VOIP	\$1.50	\$1.50	\$ -
Fulton	Wired	\$1.50	\$1.50	\$ -
	Wireless	\$1.50	\$1.50	\$ -
	VOIP	\$1.50	\$1.50	\$ -
DeKalb	Wired	\$1.50	\$1.50	\$ -
	Wireless	\$1.50	\$1.50	\$ -
	VOIP	\$1.50	\$1.50	\$ -
Atlanta	Wired	\$1.50	\$1.50	\$ -
	Wireless	\$1.50	\$1.50	\$ -
Data provided by ACCG	VOIP	\$1.50	\$1.50	\$ -

# E-911 Fund Forecast

## E-911 Fund with Fee Increase 2 Year Phase In





# General Fund Overview

- Reduction in tax digest
- Realigned revenues and appropriations based on creation of new service districts
- Includes transfer of fund balance to new service districts
- Reduced subsidy to Library
- Reduced Elections budget
- Majority of decision packages based on legislation changes



# General Fund Decision Packages Appropriations



## ○ HB 1176 – Criminal Justice Reform

Department/Agency	Amount Requested
District Attorney	\$299,149
Solicitor General	64,887
<b>Total</b>	<b>\$364,036</b>

## ○ HB 386 – Tax Reform Act

Department/Agency	Amount Requested
Tax Assessor	\$175,000
Tax Commissioner	500,000
<b>Total</b>	<b>\$675,000</b>





# General Fund Decision Packages Appropriations



## ○ Distribution of License Plates

Department/Agency	Amount Requested
Tax Commissioner	\$170,991

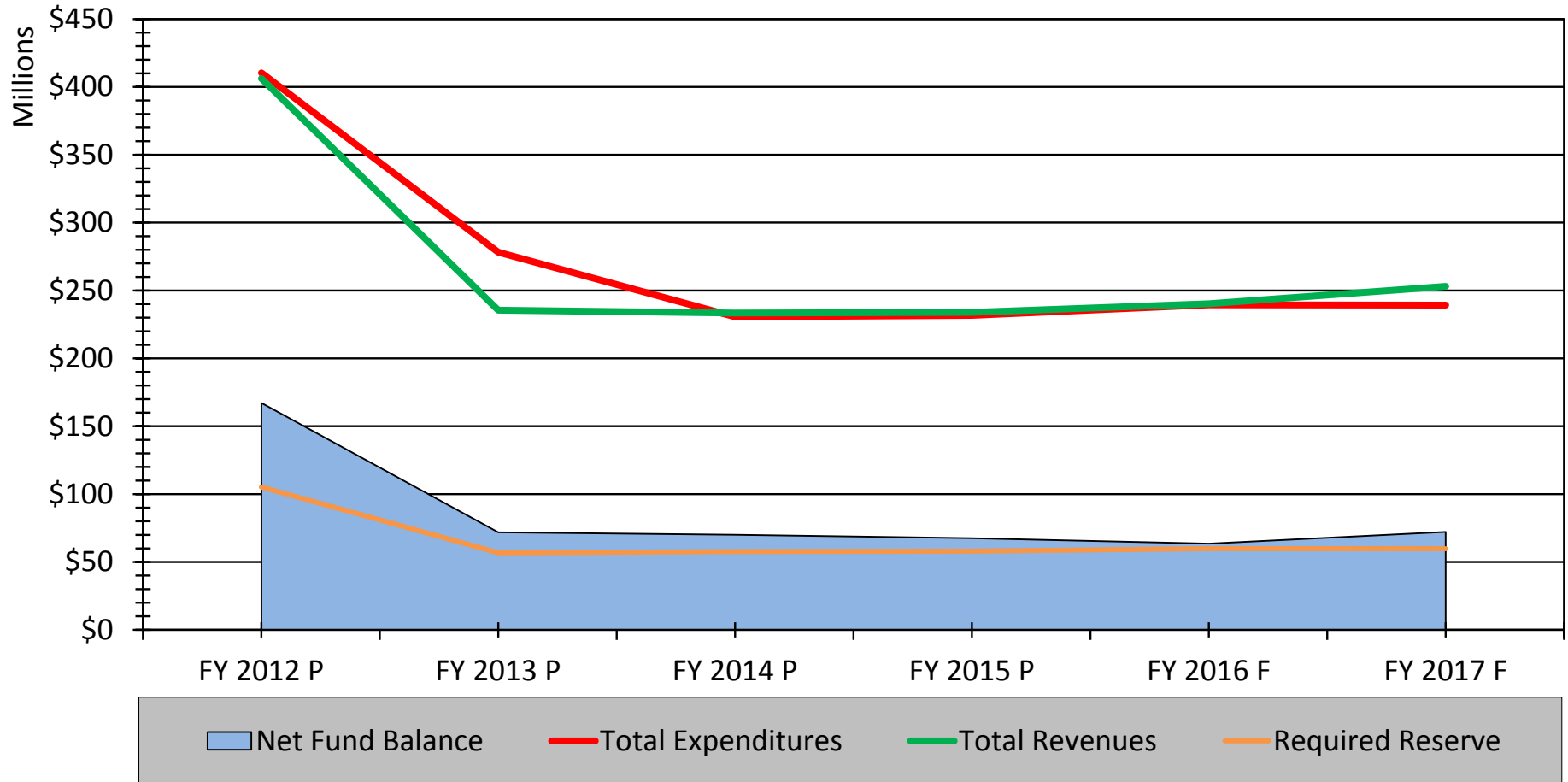
## ○ Other Requests

Department/Agency	Amount Requested
District Attorney	\$181,325
Non-departmental	250,000
Juvenile Court	(264,995)
<b>Total</b>	<b>\$166,330</b>



**Total Decision Packages - \$1,376,357**

# General Fund





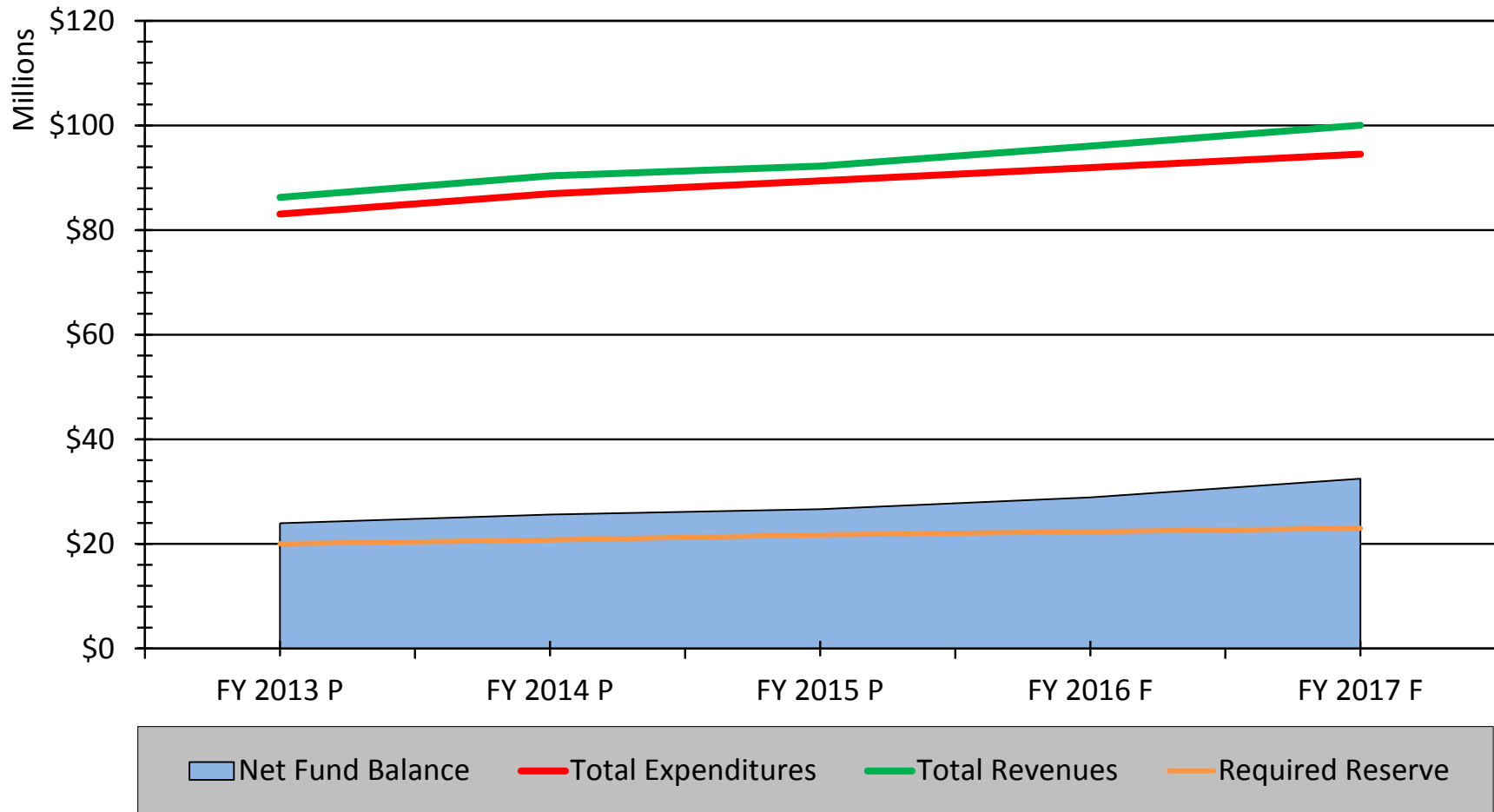
# Fire and EMS Service District Fund Overview



- Reduction in tax digest
- Realigned revenues and appropriations based on creation of new service district
- Includes transfer of fund balance from General Fund
- Continued freeze of 15 of 25 positions held vacant in 2012



# Fire & EMS Service District Fund





# Police Service District Fund Overview



- Reduction in tax digest
- Realigned revenues and appropriations based on creation of new service district
- Includes transfer of fund balance from General Fund
- Continues freeze of 25 positions held vacant in 2012



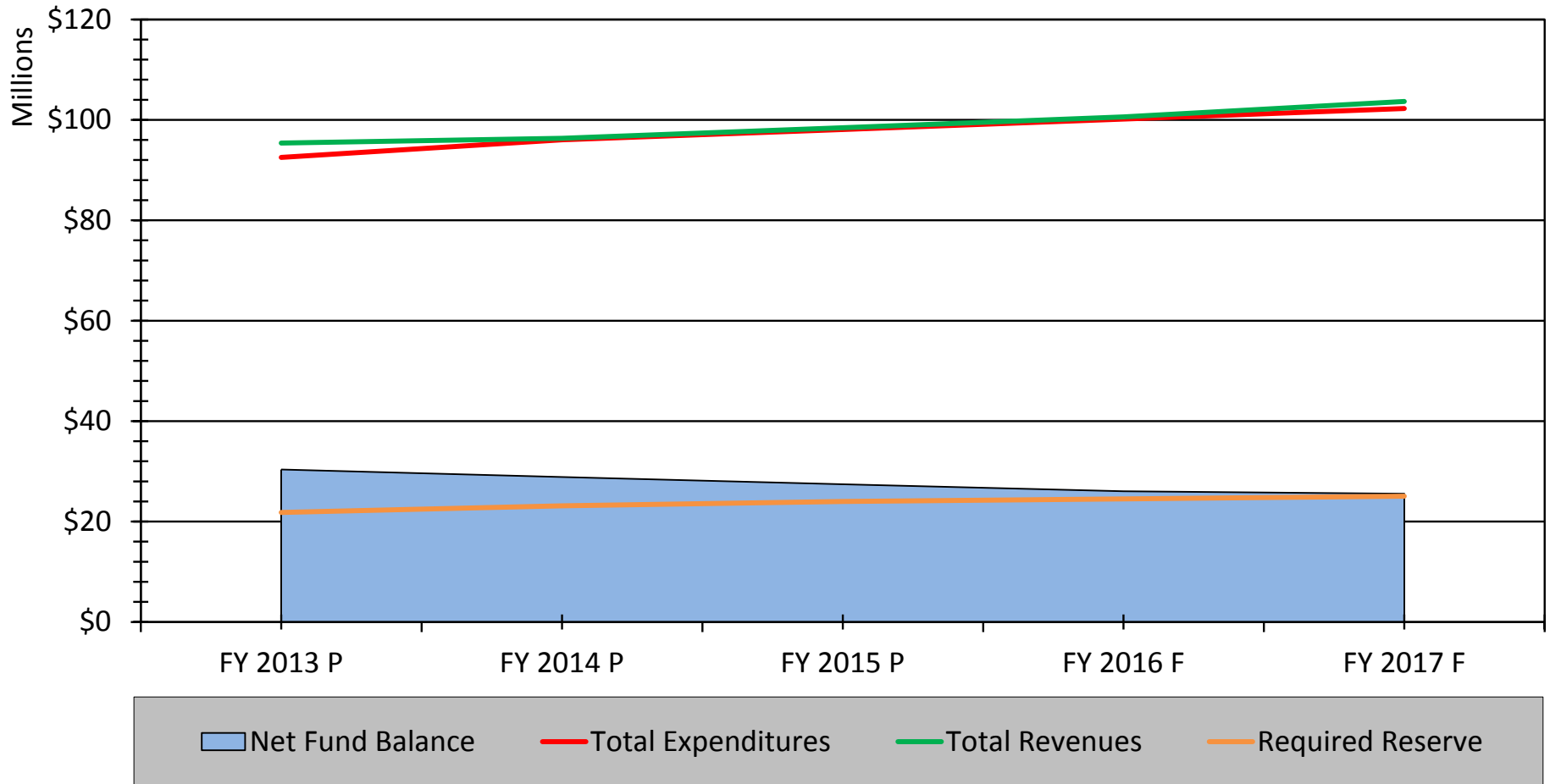
# Police Service District Fund Decision Package Appropriations



- Installation of two (2) additional approaches for the Red Light Camera system (\$98,400)



# Police Service District Fund





# Development and Enforcement Service District Fund Overview

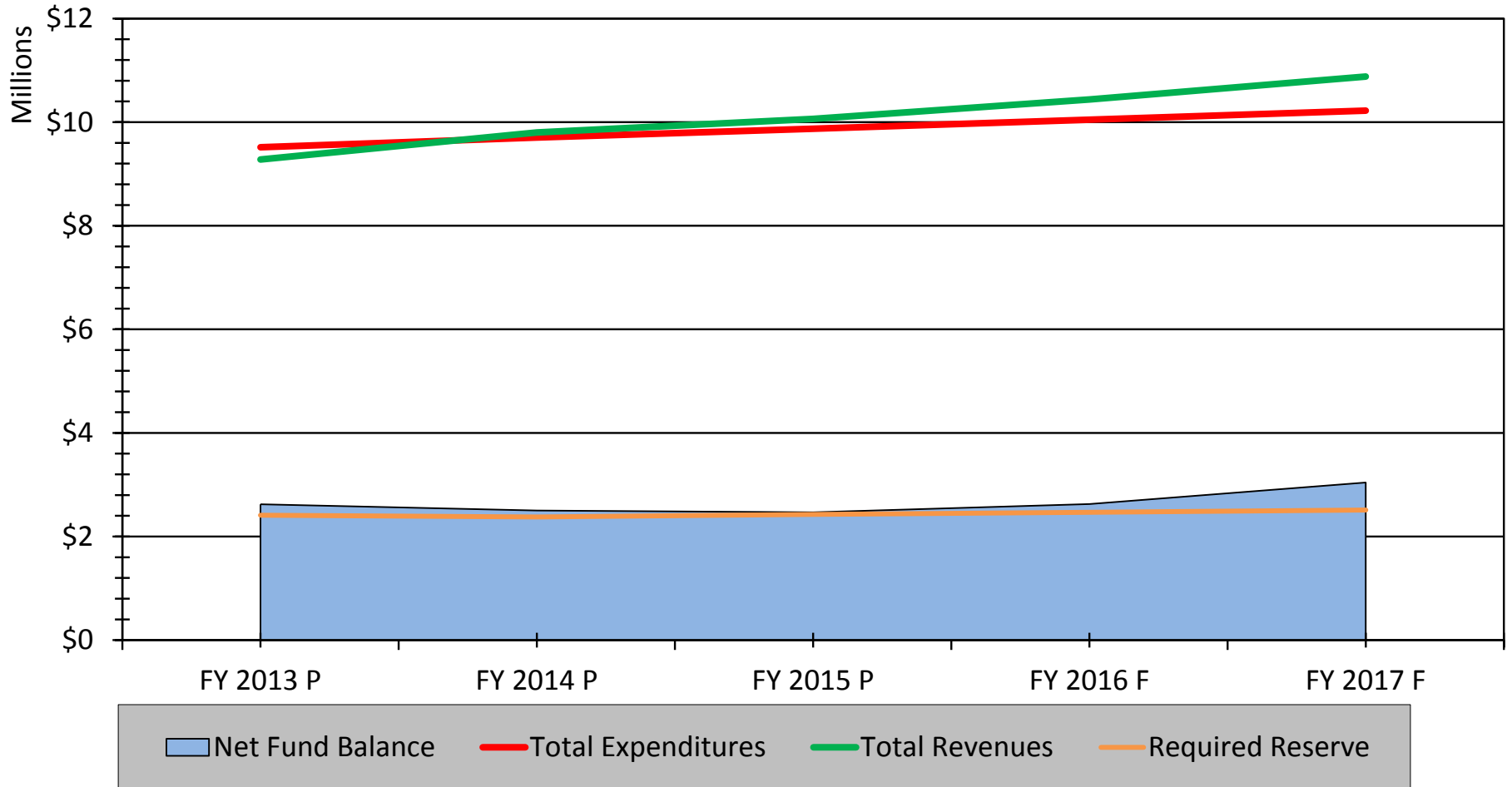


- Reduction in tax digest
- Realigned revenues and appropriations based on creation of new service district
- Includes transfer of fund balance from General Fund





# Development & Enforcement District Fund



# Estimated Impact on Millage Rates

## Reduction in overall tax digest (-1.9%)

General	0.15
Fire & EMS District	0.06
Police District	0.03
Development & Enforcement	0.01
Recreation	0.02
G.O. Bond	0.02
<b>Total</b>	<b>0.29</b>

## Reduction in Service District Digest

Fire & EMS District	0.01
Police District	0.35
Development & Enforcement	0.11
<b>Total</b>	<b>0.47</b>

## Impact of Peachtree Corners

Police District	0.10
Development & Enforcement	0.04
<b>Total</b>	<b>0.14</b>

## Impact of 800 Mhz

General	0.11
<b>Total</b>	<b>0.11</b>

## Impact of Legislation

General	0.06
<b>Total</b>	<b>0.06</b>

**Total Millage Rate Impact - 1.07**

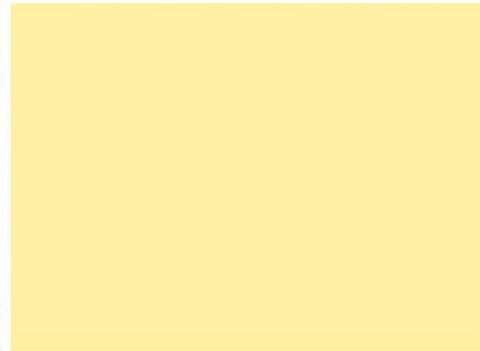
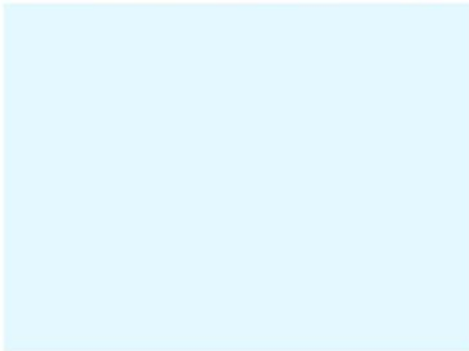
# 2012 to 2013 Estimated Millage Rates

Taxing Authority	2012 Millage Rate	2013 Estimated Millage Rate	Net Increase (Decrease)
General	7.40	7.40	--
Fire & EMS District	3.02	3.20	0.18
Police District	1.00	1.60	0.60
Development & Enforcement	0.36	0.36	--
Recreation	1.00	0.95	(0.05)
G.O. Bond	0.24	0.24	--
<b>Total</b>	<b>13.02</b>	<b>13.75</b>	<b>0.73</b>

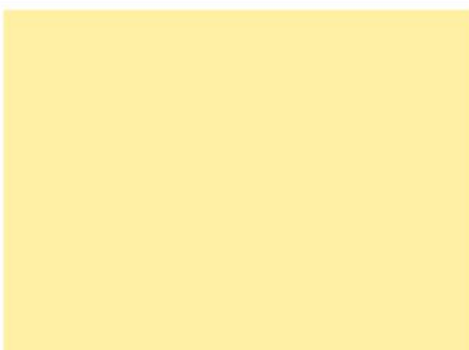
# 2013 Estimated Millage Rates

City	General Fund	Fire & EMS District	Police	Dev. & Enforcement	Recreation	GO Bond Debt	Total County Levy	Difference from 2012 Levy
Auburn	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Berkeley Lake	7.40	3.20	1.60	-	0.95	0.24	13.39	0.37
Braselton	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Buford	7.40	3.20	1.60	-	0.95	0.24	13.39	0.37
Dacula	7.40	3.20	1.60	-	0.95	0.24	13.39	0.37
Duluth	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Grayson	7.40	3.20	1.60	-	0.95	0.24	13.39	0.37
Lawrenceville	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Lilburn	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Loganville	7.40	-	-	-	0.95	0.24	8.59	(4.43)
Norcross	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Resthaven	7.40	3.20	1.60	-	0.95	0.24	13.39	0.37
Snellville	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Sugar Hill	7.40	3.20	1.60	-	0.95	0.24	13.39	0.37
Suwanee	7.40	3.20	-	-	0.95	0.24	11.79	(1.23)
Unincorporated	7.40	3.20	1.60	0.36	0.95	0.24	13.75	0.73

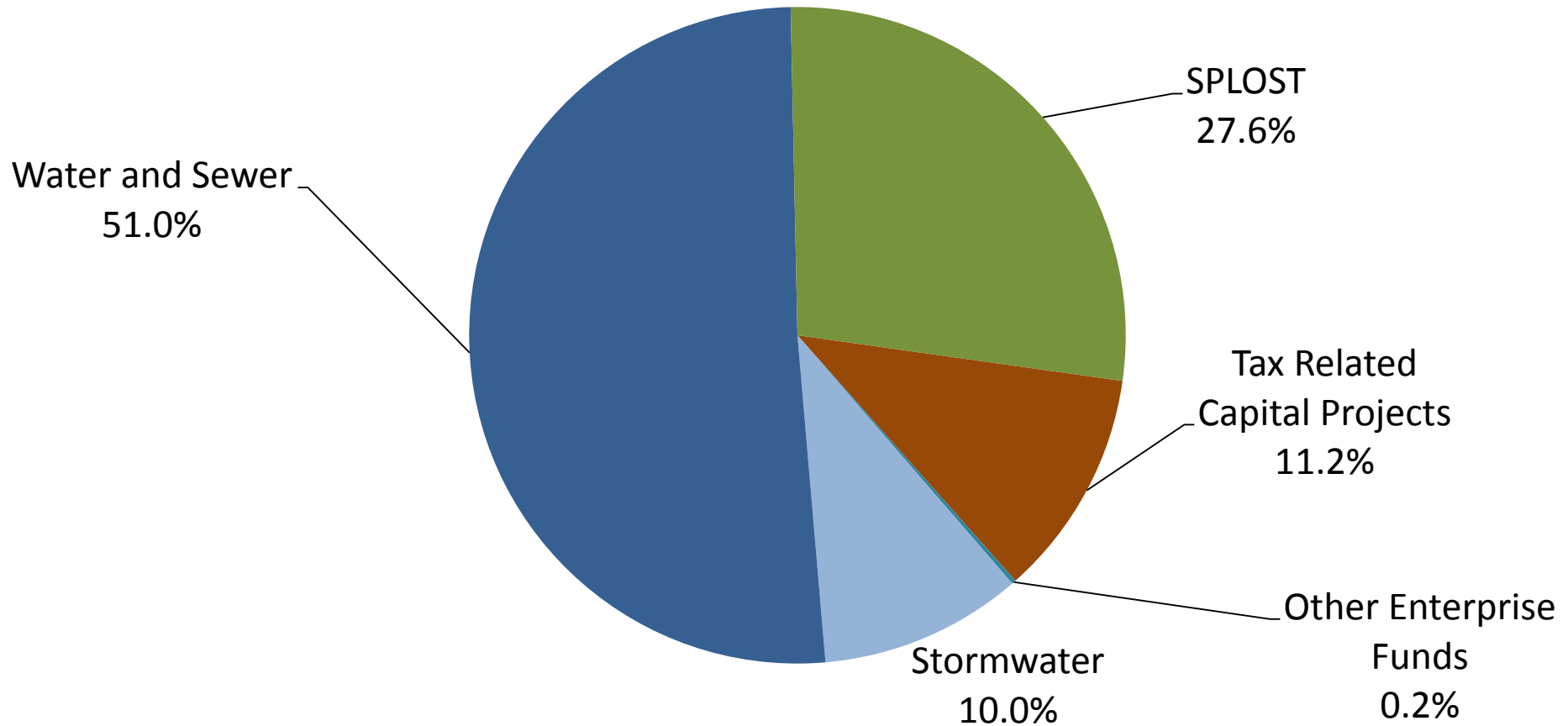
These figures represent estimates



# CAPITAL IMPROVEMENT PROGRAM



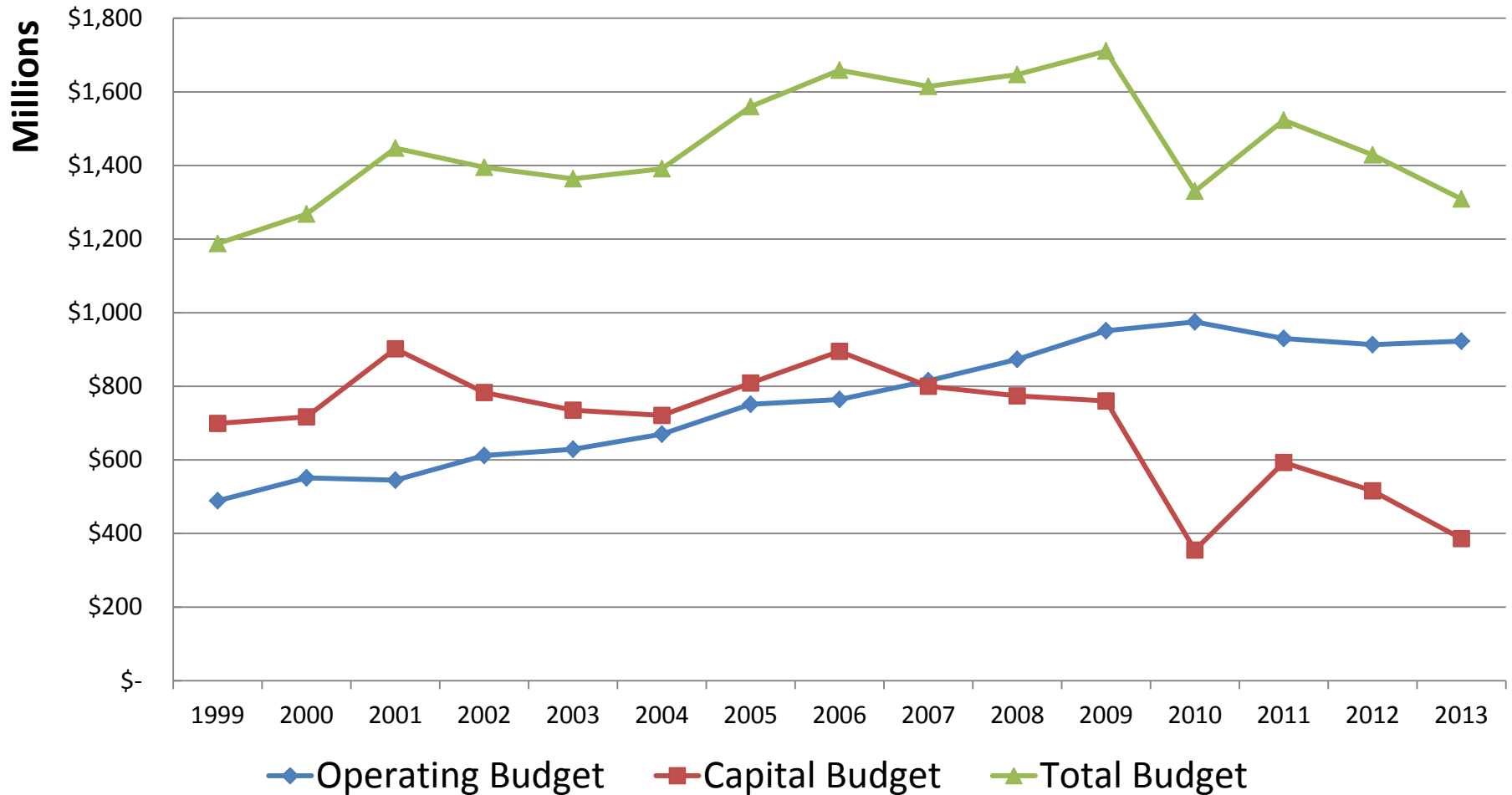
# 2013- 2018 Capital Improvement Program





# SUMMARY

# Budget History - All Funds





# 2012 to 2013 Budget Comparison

YEAR	Operating Budget	YOY % CHG	Capital Budget	YOY % CHG	Total Budget	YOY % CHG
2013	\$922,768,563	1.1%	\$385,258,730	-25.4%	\$1,308,027,293	-8.5%
2012 Reconciliation	\$913,080,389	-1.9%	\$516,203,317	-12.9%	\$1,429,283,706	-6.2%

Net of Indirect Cost Allocation  
Net of One-time Adjustments

# 2013 Budget Process Milestones

***November 27***      ***Publish Chairman's Proposed 2013 Budget***

***December 10***      ***Public Hearing***

***January 3, 2013***      ***Budget Adoption***