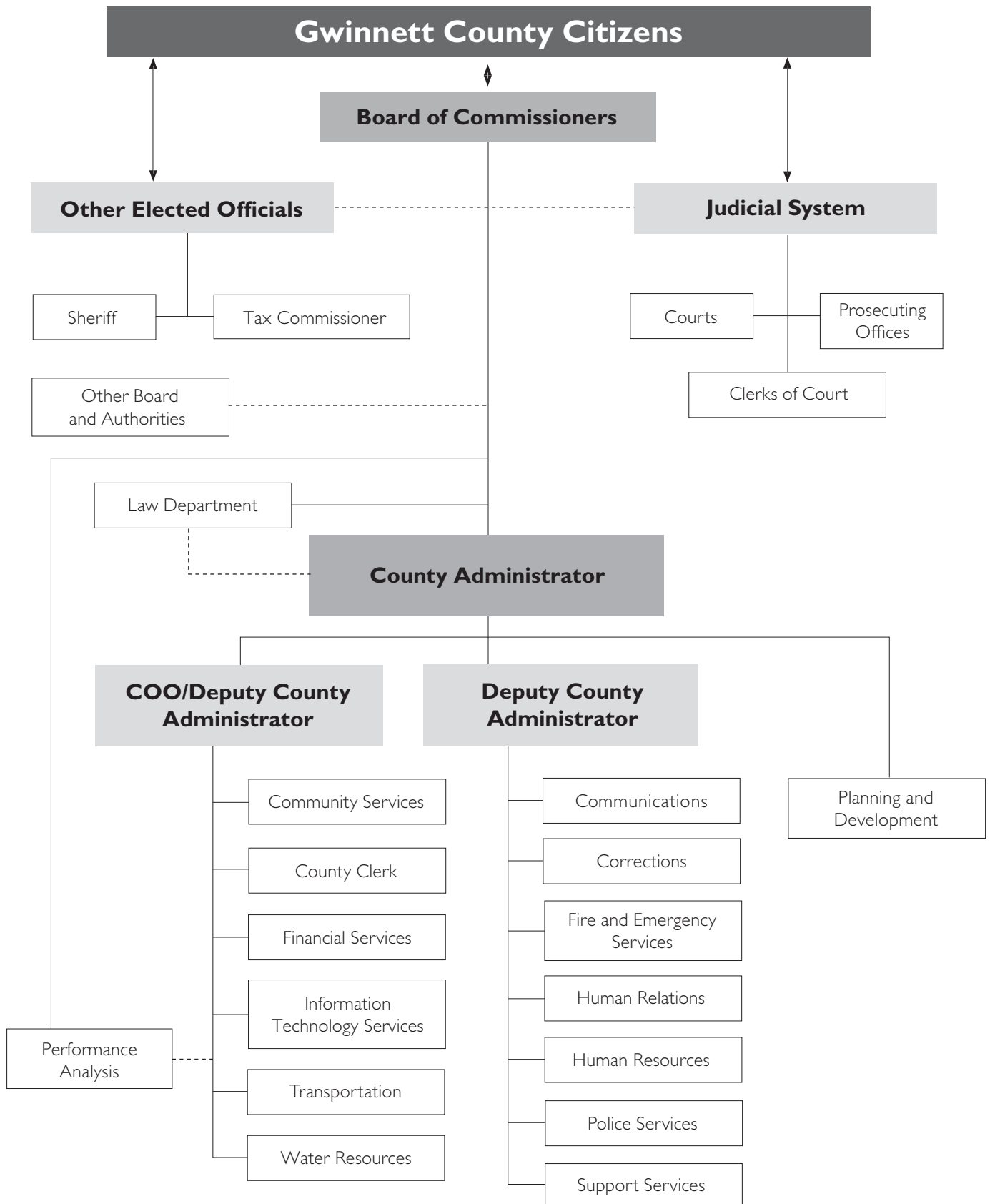


GWINNETT COUNTY ORGANIZATIONAL CHART



Department Directors

County Administrator
Jock A. **Connell**

Deputy County Administrator, COO
Michael D. **Comer**

Deputy County Administrator
Susan **Lee**

County Attorney
Karen **Thomas**

Community Services
Phil **Hoskins**, Director

Corrections
David **Peek**, *Interim Warden*

Financial Services
Lisa **Johnsa**, Director

Fire and Emergency Services
Chief Steve **Rolader**

Human Resources
Kenneth **Poe**, Director

Information Technology Services
John **Matelski**, Director

Planning and Development
Glenn **Stephens**, Director

Police Services
Chief Charles M. **Walters**

Support Services
Steve **North**, Director

Transportation
Brian **Allen**, Director

Water Resources
Lynn **Smarr**, *Acting Director*

Elected Officials

Clerk of Court
Tom **Lawler**

District Attorney
Daniel J. **Porter**

Chief Magistrate Court Judge
George M. **Hutchinson III**

Probate Court Judge
Walter J. **Clarke II**

Sheriff
R.L. "Butch" **Conway**

Solicitor
Rosanna **Szabo**

Tax Commissioner
Katherine **Sherrington**

State Court Judges
Robert W. **Mock Sr.**, Chief Judge
Pamela D. **South**
Joseph C. **Iannazzone**
Carla E. **Brown**
Randolph G. **Rich**
John **Doran Jr.**

Superior Court Judges
K. Dawson **Jackson**, Chief Judge
Richard T. **Winegarden**
Michael C. **Clark**
Melodie **Snell Conner**
Debra K. **Turner**
William M. **Ray III**
R. Timothy **Hamil**
Ronnie K. **Batchelor**
Thomas **Davis**
Warren **Davis**

Judicially Appointed Officials

Juvenile Court Judges
Robert V. **Rodatus**, Chief Judge
Stephen E. **Franzén**
Phyllis **Miller**

Recorder's Court Judges
Robert S. **Jones**, Chief Judge
Michael **Greene**
Patti **Muise**

Clerk of Recorder's Court
Jeff C. **West**

Court Administrator
Philip M. **Boudewyns**

Department of Financial Services

Lisa **Johnsa**
Director

Maria **Woods**
Deputy Director

Chuck **Huckleberry**
Deputy Director

Jane **Osetkowski**
Executive Assistant

budget division

Chad **Teague**, Director
Charles **Collins**, Budget Manager
Donna **Coté**, Budget Manager
Susan **Paul**, Debt Manager

Darlesa **Barron**, Financial Analyst
Peggy **Bowen**, Financial Analyst
Mary **Cox**, Financial Analyst
Cheryl **Dyer**, Financial Analyst
Kirk **Gagnard**, Financial Analyst
Peggy **LeBeau**, Financial Analyst
Sheila **McGaughey**, Financial Analyst
Cheryl **O'Kelley**, Financial Analyst

LaRae **Flowers**, Budget Assistant
Karen **Getze**, Staff Assistant

economic analysis division

Alfie **Meek**, PhD, Director

Government Finance Officers Association Statement

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Gwinnett County, Georgia for its annual budget for the fiscal year beginning January 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



history



Covering 437 square miles of frontier land the Creek and Cherokee Indians ceded to the state, Gwinnett County was named after Button Gwinnett, one of Georgia's three signers of the Declaration of Independence. The Georgia Legislature created Gwinnett County on December 15, 1818.

In 1819, the home of Elisha Winn, one of Gwinnett's early leaders instrumental in the creation of the county and in whose parlor the early planning took place, became the first county courthouse. The first elections were held in the parlor, and superior court proceedings were conducted in his barn, while the first jail stood nearby. Winn selected Lawrenceville as the site for the county seat and donated the land for the first permanent courthouse, which was completed in 1824 for \$4,000. When it was destroyed by fire in 1871, a second courthouse was constructed in 1872, but was torn down in 1884 when it was deemed inadequate. It was finally replaced in 1885 with the building now known as the Historic Courthouse and was used as the county's courthouse until 1988, when the construction on the Gwinnett Justice and Administration Center was completed.

In 1914, a portion of Gwinnett was joined with parts of Walton and Jackson Counties to form Barrow County. More of Gwinnett's land area was lost in the mid-1950s with the construction of Buford Dam. As the Chattahoochee River was backed up behind the new dam, the water of Lake Lanier covered hundreds of acres.

population

For 2007, Gwinnett's population was an estimated 776,347. Based on projections, Gwinnett is expected to reach over one million by the year 2026.

public safety



The Department of Corrections is housed in the Comprehensive Correctional Complex, an 800-bed complex that contains 512 beds for medium- and minimum-security state and county inmates. This complex also contains 288 work release program beds for non-violent criminal offenders and parents who fail to pay court-ordered child support.

Gwinnett County's Department of Police Services is a nationally accredited agency with an authorized strength of 729 sworn officers, supported by 319 non-sworn officers providing law enforcement services to the county. The new Training Complex, which houses classrooms, an indoor firing range, and a precision driving course, opened in June and was followed by the opening of the Animal Welfare and Enforcement Center in September 2007.

Gwinnett County's Department of Fire and Emergency Services covers one of the largest demographic areas in the state of Georgia. Serving this area with fire protection and emergency medical services is the mission of the department. The department meets its challenge with an authorized force of 766 well-trained men and women who are proactive in their approach to the challenges and citizen-oriented in their focus. Both Fire Station 27 in Dacula and Fire Station 8 in Grayson opened in June 2007. Fire Station 28 near Loganville is currently under construction.

transportation

Gwinnett's infrastructure includes more than 2,750 miles of roads, which include over 626 signalized intersections. The 2008 Capital Budget and 2009 – 2013 plan for the Transportation Capital Improvement Program (CIP) totals \$394 million.



The new Department of Transportation (DOT) Central Maintenance and Storage Facility opened in mid-2007. The 63,000-square-foot facility houses storage, shops, and offices for the Traffic Signals Unit, Sign Shop, Paint Shop, and a new state-of-the-art Traffic Control Center.

Briscoe Field is the third busiest airport in the state, located on approximately 500 acres. It is capable of handling all light, general aviation and most corporate jet aircraft. Two fixed base operators provide excellent service and three flight schools provide instruction. The airfield electrical upgrades were completed in 2007 and included the installation of 56 new guidance signs that meet FAA standards. Also included were the installations of one new windcone and supplemental windcones at both Runway 7 and 25 approach ends. Finally, a security fence was installed around the air traffic control tower and the electrical feed to the airfield lighting vault was upgraded.

Gwinnett County Transit operates local bus service Monday through Saturday. Forty-eight Express Buses operate weekdays during peak travel times. The five express routes allow individuals to park their cars at central locations and take transit to destinations in downtown Atlanta. In 2007, the Transit system transported nearly two million people on express and local buses.

education



Gwinnett County Public Schools is the largest school system in Georgia and the 14th largest school system in the country with a growth rate of 4,000 new students each year. Total enrollment for 2007-2008 was just under 156,000 which includes 66 elementary schools, 20 middle schools, 17 high schools, and seven alternative education centers. The average cost to educate a student is \$7,705 per year. Gwinnett's school system serves approximately 121,320 meals daily and operates over 1,700 school buses that travel 120,000 miles a day for a total of 23 million miles annually. In fiscal year 2008, its total operating budget is \$1.703 billion.

There are over 20 private schools in Gwinnett, and the City of Buford operates its own public school system.

Gwinnett is also home to several universities, such as DeVry Institute of Technology, Shorter College, Gwinnett Technical College, and Georgia Perimeter College (partnered with the University of Georgia).

Georgia Gwinnett College opened its doors as a four-year college in fall 2007. Prior to that, the College only offered a two-year associate degree. The first Georgia Gwinnett College graduation is scheduled for May 2008. By 2010, enrollment is estimated to be 8,000.

In May 2008, the University of Georgia plans to move its Gwinnett programs from the campus it currently shares with Georgia Gwinnett College to its new location near Sugarloaf Parkway and I-85. Although the bachelor's degree completion programs are being phased out, with the last students expected to graduate by spring 2008, enrollment in the graduate programs continues to expand.

The University of Georgia has recently received approval from the University System Board of Regents to relocate its graduate academic and continuing education programs to Gwinnett County.

Established in 1935, the Gwinnett County Library System has grown to 14 full-service branches. Construction on the Hamilton Mill Branch Library will begin in 2008. It will be the 15th branch library and the County's third "green" building. The library is scheduled to open in 2009.

business environment

Gwinnett County Top 10 Major Employers

| Company | Employees |
|--------------------------------------|-----------|
| Gwinnett County Public School System | 20,359 |
| Gwinnett County Government | 4,893 |
| Gwinnett Health Care System | 4,300 |
| Wal-Mart | 3,714 |
| Publix* | 3,474 |
| United States Postal Service | 2,286 |
| State of Georgia | 2,101 |
| Kroger* | 2,020 |
| Scientific Atlanta, a Cisco Company | 1,838 |
| Primerica | 1,658 |

**Based on full-time equivalent (FTE)*

Source: Calls to individual companies in February 2008

Gwinnett County has maintained its AAA rating from all three major credit rating agencies since 1997. In 2006, \$121.3 million in water and sewer refunding revenue bonds were issued. This favorable rating indicates solid financial management and resulted in significant interest savings for our citizens.

Gwinnett County issued 25,764 occupation tax certificates (business licenses) in 2007. Gwinnett's hospitality and international sophistication, along with affordable real estate and a well-educated labor pool, continues to attract a comprehensive array of diverse companies.

The retail market in Gwinnett offers citizens the choice of Gwinnett Place Mall, the Mall of Georgia, or Discover Mills, each bringing a different type of shopping experience to Gwinnett.

In 1984, Gwinnett Place Mall became the first mall in Gwinnett and is located at I-85 and Pleasant Hill Road. With anchor stores of Macy's, JCPenney, Sears, and Belk. Gwinnett Place has over 170 stores.

The Mall of Georgia opened in 1999 and is located on Highway 20 near Buford. The mall is anchored by several major retailers such as Macy's, Dillard's, Nordstrom, JCPenney, Belk, and Dick's Sporting Goods. It encompasses more than two million square feet, has more than 225 shops, a 20-screen movie theatre with IMAX 3-D, and a village area with an interactive fountain and outdoor pavilion, which is used for free concerts and other events for patrons to enjoy throughout the year.

Discover Mills opened in November 2001 and is located at the junction of I-85/Highway 120 and Sugarloaf Parkway. It is a 1.1 million-square-foot, market-dominant retail and entertainment destination featuring 13 anchors, including Bass Pro Shop's Outdoor World and Neiman Marcus. There are also over 200 specialty retailers, as well as a variety of theme restaurants, casual dining, and cutting-edge entertainment venues such as Jillian's, Action Skatepark, an 18-screen movie theater, and the Medieval Times dinner theater.

recreation and arts



The Operations Division of Gwinnett Parks and Recreation offers something for everyone from taking a yoga class, learning how to make pottery, or joining in a pick-up basketball game. They also manage facility rentals and work with Gwinnett's 23 youth athletic associations to offer sports like baseball/softball, basketball, cheerleading, football, soccer, roller hockey, flag football, lacrosse, and other youth sports. In 2007, the division offered over 5,616 classes, summer camps, and special events.

Gwinnett Parks and Recreation operates 34 parks and facilities that include 119 athletic fields, 38 tennis courts, 14 multi-purpose sports courts, 11 swimming pools, five dog park areas, trails, outdoor skate complexes, playgrounds, picnic areas, pavilions, fishing lakes, and more. In 2007, Little Mulberry Park and Graves Park opened. In addition, several new parks are currently under design or construction.

Gwinnett County continues to place a high priority on greenspace acquisition and its park construction program. In 1996, Gwinnett had approximately 1,500 acres of parkland. As of 2007, the total parkland acreage grew to over 8,000 acres for both passive and active parks.

The Gwinnett Center consists of a convention center, 702-seat performing arts center, 13,000-seat arena, and a grand ballroom. Beautiful landscaping and on-site parking make a visit to any of these facilities enjoyable.



healthcare

A 50,000-square-foot exhibit hall anchors the Convention Center. This facility also has 23 meeting rooms that can accommodate up to 1,000 attendees. The Grand Ballroom is also located in the Convention Center and is a spacious 21,600 square feet.

The Arena is home to the Gwinnett Gladiators of the East Coast Hockey League and the Georgia Force, arena football's 2007 Southern Division Champions. Included in the design are 36 corporate suites, wider seats, high-end sound, and versatile lighting. This facility can be a venue for Broadway shows, sporting events, music concerts, and many other types of entertainment.

A \$19 million parking deck is currently under construction that will provide a three-tiered parking structure and 950 spaces for Arena patrons.

The AAA Braves Baseball affiliate is moving from Richmond, Virginia, and will call Gwinnett County its home in time for the 2009 season. Construction began in 2008 on a \$45 million state-of-the-art stadium. The stadium will seat over 10,000 fans and should be completed in March 2009.

Gwinnett Hospital System is a not-for-profit healthcare network offering facilities and services to Gwinnett and the surrounding community. Their 500-bed system includes three hospitals plus supporting facilities anchored by their flagship, Gwinnett Medical Center, in Lawrenceville. Systemwide, there are over 4,300 associates and 823 affiliated physicians representing over 51 specialty healthcare fields.

Gwinnett Medical Center is the central facility, which also includes a day surgery unit; a larger emergency department; trauma operating room; sleep lab; the Women's Pavilion that includes a high-risk pregnancy unit; the Marion Allison Webb Center for screening mammography, breast health education, and resource center; a center for orthopedics; an expanded laboratory; a center for neuroscience; an outpatient imaging center; and the new hospital in Duluth, which replaced the 60-year-old Joan Glancy Memorial Hospital. Construction is underway on the Gwinnett Medical Center campus to increase the number of acute-care beds. The new addition is scheduled to open in fall 2009 at a cost of over \$92 million.

Other facilities in the Gwinnett Hospital System include the Gwinnett Extended Care Center, which provides nursing home care and transition between hospital and home care, and Summit Ridge, a center for psychiatry and addiction medicine.

Serving the area since 1980, the Emory Eastside Medical Center in Snellville is a 200-bed full-service hospital, which includes a pediatric urgent care unit, day surgery, occupational medicine, and an in-patient physical rehabilitation center. The Eastside Heritage Center, located at the original hospital campus on Fountain Drive, specializes in the caring and treatment of older adult conditions. The center includes programs for senior mental health, mood disorders, wound care, sleep disorders, and pain management.



Gwinnett County Health and Human Services supports the needs of residents through coordination with private and public organizations. It participates in the planning of the Gwinnett Coalition for Health and Human Services, provides services to Gwinnett's senior citizens, develops and manages one-stop service centers, and manages County funding for nonprofit and other governmental organizations. Numerous health centers throughout Gwinnett County offer medical care to residents who meet income and eligibility requirements.

government

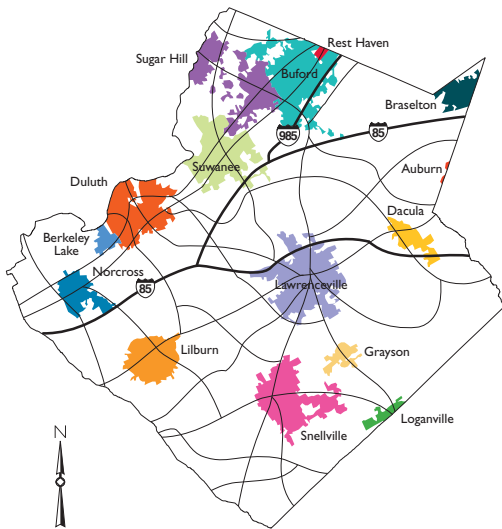


Built in 1885 and renovated in 1992, the Historic Courthouse is located on the square in downtown Lawrenceville and is open for tours Monday through Friday. County offices were housed in this facility until 1988. This building serves as a public museum and meeting facility for citizens and civic organizations. The annual lighting of the tree at Christmas, the annual Gwinnett Glows Fourth of July Celebration, and many other festivals are held here during the year.

Governed by a five-member Board, Gwinnett's local government is composed of a chairperson elected at-large and four commissioners elected by district for four-year terms. The chairperson appoints the County Administrator, who oversees 12 executive departments.

While most county government operations are located in the Gwinnett Justice and Administration Center (GJAC), some departments are now located in the Annex Building, One Justice Square, and the Recorder's/Juvenile Court facility. As relocations and additions occur, the existing facilities undergo reconfigurations to better meet residents' needs.

municipalities



Spanning 437 square miles, Gwinnett County has 15 municipalities within its boundaries. In 2007, there were an estimated 776,347 people calling Gwinnett home.

POPULATION – July 1, 2006 Estimate (Source – U.S. Census Bureau)

| | |
|---------------|----------|
| Auburn | 304 * |
| Berkeley Lake | 2,014 |
| Braselton | 630 * |
| Buford | 10,868 * |
| Dacula | 4,484 |
| Duluth | 25,838 |
| Grayson | 1,404 |
| Lawrenceville | 28,851 |
| Lilburn | 11,542 |
| Loganville | 2,389 * |
| Norcross | 10,111 |
| Rest Haven | 107 * |
| Snellville | 19,983 |
| Sugar Hill | 16,170 |
| Suwanee | 14,034 |

* Population within Gwinnett County

Auburn – Located on US Highway 29 between Lawrenceville and Athens, Auburn became a part of Gwinnett County in 1988, when it annexed 2,500 acres.

Berkeley Lake – Established in 1956, Berkeley Lake is located near the Chattahoochee River and is mostly residential with wooded lots and rolling hills.

Braselton – Settled in 1876, part of this municipality is located within Gwinnett where property was annexed in 1989. It also extends into Barrow, Hall, and Jackson counties.

Buford – Buford is Gwinnett's northernmost city with a small portion of the city in Hall County. It was founded in 1872 and originally developed as a railroad town.

Dacula – Founded in 1891, a branch of the Seaboard Coastline Railroad was constructed from Dacula through Lawrenceville to Duluth. Elisha Winn was one of Gwinnett's early leaders and his home served as a temporary first courthouse.

Duluth – In the early 1800s, this was a part of Cherokee Indian territory, but in 1821 was developed as the town of Howell Crossing. In 1873 the town name was changed to Duluth following completion of the railroad.

Grayson – An area of rolling pastures and small farms, Grayson was founded in 1880. Previously known as Berkely, it is another city given birth by the railroad.

Lawrenceville – Lawrenceville is the largest city in Gwinnett. Incorporated in 1821, it is the second oldest city in metro Atlanta and is the county seat.

Lilburn – In 1892 it was a railroad stop known as the town of McDaniel; it was changed to Lilburn in the early 1900s and named after Lilburn Trigg Myers who was the general superintendent for the Seaboard Airline Railway.

Loganville – This town also started as a branch of the railroad in 1898 and is another city that Gwinnett shares with an adjoining county.

Norcross – The second oldest city in Gwinnett, Norcross was founded as a resort town for wealthy Atlantans. Chartered in 1870, Norcross has an area of 112 acres and is listed in the United States Register of Historic Places.

Rest Haven – Incorporated in 1940, one of the newest cities in Gwinnett and is only a mile and a half wide.

Snellville – In 1885, Snellville was founded by Thomas Snell and James Sawyer and is located on U.S. Highway 78 in the southeastern corner of the county.

Sugar Hill – This town's name came from a freight wagon traveling down a steep hill in the 1800s that spilled its load of sugar all over the hill, becoming "Sugar Hill."

Suwanee – Beginning as an Indian village and later serving as a railroad stop, Suwanee was officially founded in 1837 with the establishment of the post office.

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